

# **J. L. Mann High School, Academy of Mathematics, Science and Technology**



*“Providing opportunities to become lifelong learners.”*

## **School Portfolio 2015-2016**

**Charles S. Mayfield, Principal  
Burke Royster, Superintendent**

*Scope of Plan: 2013-2014 through 2017-2018*

## **Greenville County Schools**

**SCHOOL RENEWAL PLANS**  
*COVER PAGE (Required)*

School Name J. L. Mann High School School Telephone (864) 355-6300

School Address 160 Fairforest Way  
Greenville, SC 29607

District Contact \_\_\_\_\_ Telephone \_\_\_\_\_

E-mail \_\_\_\_\_

**Assurances**

The school renewal plan, or annual update of the of the school renewal plan, includes components required by the Early Childhood Development and Academic Assistance Act of 1993 (Act 135) and the Education Accountability Act of 1998 (EAA) (S.C. Code Ann. §§59-18-1300 and 59-139-10 et seq. (Supp. 2004)). The signatures of the chairperson of the board of trustees, the superintendent, the principal, and the chairperson of the School Improvement Council are affirmation of active participation of key stakeholders and alignment with Act 135 and EAA requirements.

**Required Printed Names and Signatures**

***Chairperson, Board of Trustees***

<u>Lisa Wells</u> Printed Name	_____ Signature	_____ Date
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***Superintendent***

<u>Burke Royster</u> Printed Name	_____ Signature	_____ Date
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***School Principal***

<u>Charles Mayfield</u> Printed Name	_____ Signature	_____ Date
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***Chairperson, School Improvement Council***

<u>Ginger Phillips</u> Printed Name	_____ Signature	_____ Date
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**STAKEHOLDER INVOLVEMENT FOR SCHOOL PLANS**  
(Mandated Component)

List the names of persons who were involved in the development of the school renewal plan. A participant for each numbered category is required.

	<b>Position</b>	<b>Name</b>
1.	<b>Principal</b>	<u>Charles Mayfield</u>
2.	<b>Curriculum Resource Teacher</b>	<u>Regina Eudy</u>
3.	<b>Parent/Guardian</b>	<u>Suzanne Foody</u>
4.	<b>Community Member</b>	<u>Jessica Sharp</u>
5.	<b>School Improvement Council</b>	<u>Ginger Phillips</u>
6.	<b>Others*</b> (May include school board members, administrators School Improvement Council members, students, PTO members, agency representatives, university partners, etc.)	

<b>Position</b>	<b>Name</b>
<u>Teacher</u> _____	Ramona Grant
<u>Parent</u> _____	Wendy Carnes
<u>Student</u> _____	Jacob Wortkoetter
<u>PTSA</u> _____	Susan Key
<u>Administrator</u> _____	Anthony Holland
<u>Student</u> _____	Michael Summers

\* **REMINDER: If state or federal grant applications require representation by other stakeholder groups, it is appropriate to include additional stakeholders to meet those requirements and to ensure that the plans are aligned.**

**ASSURANCES FOR SCHOOL RENEWAL PLANS**  
**(Mandated Component)**

**Act 135 Assurances**

Assurances, checked and signed by the principal, attest that the district complies with all applicable Act 135 requirements.

- Academic Assistance, PreK–3**  
The school makes special efforts to assist children in PreK–3 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).
  
- Academic Assistance, Grades 4–12**  
The school makes special efforts to assist children in grades 4–12 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).
  
- Parent Involvement**  
The school encourages and assists parents in becoming more involved in their children’s education. Some examples of parent involvement initiatives include making special efforts to meet with parents at times more convenient for them, providing parents with their child’s individual test results and an interpretation of the results, providing parents with information on the district’s curriculum and assessment program, providing frequent, two way communication between home and school, providing parents an opportunity to participate on decision making groups, designating space in schools for parents to access educational resource materials, including parent involvement expectations as part of the principal’s and superintendent’s evaluations, and providing parents with information pertaining to expectations held for them by the school system, such as ensuring attendance and punctuality of their children.
  
- Staff Development**  
The school provides staff development training for teachers and administrators in the teaching techniques and strategies needed to implement the district plan for the improvement of student academic performance. The staff development program reflects requirements of Act 135, the EAA, and the National Staff Development Council’s revised *Standards for Staff Development*.
  
- Technology**  
The school integrates technology into professional development, curriculum development, and classroom instruction to improve teaching and learning.
  
- Innovation**  
The school uses innovation funds for innovative activities to improve student learning and accelerate the performance of all students. Provide a good example of the use of innovation funds.
  
- Recruitment**  
The district makes special and intensive efforts to **recruit** and give **priority** to serving those parents or guardians of children, ages birth through five years, who are considered at-risk of school failure. “At-risk” children are defined as those whose school readiness is jeopardized by any of, but not limited to, the following personal or family situation(s): Educational level of parent below high school graduation, poverty, limited English proficiency, significant developmental delays, instability or inadequate basic capacity within the home and/or family, poor health (physical, mental, emotional), and/or child abuse and neglect.
  
- Collaboration**  
The school (regardless of the grades served) collaborates with health and human services agencies (e.g., county health departments, social services departments, mental health departments, First Steps, and the family court system).
  
- Developmental Screening**  
The school ensures that the young child receives all services necessary for growth and development. Instruments are used to assess physical, social, emotional, linguistic, and cognitive developmental levels. This program normally is appropriate at primary and elementary schools, although screening efforts could take place at any location.

**Half-Day Child Development**

The school provides half-day child development programs for **four-year-olds** (some districts fund full-day programs). The programs usually function at primary and elementary schools, although they may be housed at locations with other grade levels or completely separate from schools.

**Developmentally Appropriate Curriculum for PreK-3**

The school ensures that the scope and sequence of the curriculum for PreK-3 are appropriate for the maturation levels of students. Instructional practices accommodate individual differences in maturation level and take into account the student's social and cultural context.

**Parenting and Family Literacy**

The school provides a four component program that integrates all of the following activities: interactive literacy activities between parents and their Children (Interactive Literacy Activities); training for parents regarding how to be the primary teachers for their children and full partners in the education of their children (parenting skills for adults, parent education); parent literacy training that leads to economic self-sufficiency (adult education); and an age-appropriated education to prepare children for success in school and life experiences (early childhood education). Family Literacy is not grade specific, but generally is most appropriate for parents of children at the primary and elementary school levels and below, and for secondary school students who are parents. Family Literacy program goals are to strengthen parent involvement in the learning process of preschool children ages birth through five years; promote school readiness of preschool children; offer parents special opportunities to improve their literacy skills and education, a chance to recover from dropping out of school; and identify potential developmental delays in preschool children by offering developmental screening.

**Coordination of Act 135 Initiatives with Other Federal, State, and District Programs**

The district ensures as much program effectiveness as possible by developing a district wide/school wide coordinated effort among all programs and funding. Act 135 initiatives are coordinated with programs such as Head Start, First Steps, Title I, and programs for students with disabilities.

\_\_\_\_\_  
Signature of Superintendent

\_\_\_\_\_  
Date

\_\_\_\_\_  
Signature of Principal

\_\_\_\_\_  
Date

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## **Introduction to J. L. Mann's School Portfolio**

J. L. Mann High School's school portfolio was developed to document the changes and progress our school has made while working to continuously improve everything we do. The portfolio provides our staff with an ongoing means for self-assessment, communication, continuous improvement, and accountability.

The categories used in this portfolio are based upon the Education for the Future Initiative Continuous Improvement Continuums, which was adapted from the Malcolm Baldrige Award Program for quality business management and achievement. These categories were selected because we agree that the philosophies written into the continuums will lead to J. L. Mann High School becoming a higher quality school. Within each category is a brief summary of where we are as a school and our next steps for that category.

The categories utilized in this school portfolio are:

- Executive Summary
- School Profile
- Mission, Vision, and Beliefs
- Data Analysis
- Needs Assessment
- Action Plan

All public schools in Greenville County Schools are required to submit a yearly school portfolio, which contains demographic and statistical school data, along with the school improvement plans and strategies. The first district-mandated J. L. Mann High School portfolio was created and submitted during the year 2002-2003 regarding the data collected during 2001-2002. At that time, J. L. Mann High School created the following principal-appointed committees to work on the portfolio: Information and Analysis, Student Achievement, Quality Planning, Professional Development, Leadership, Partnership and Continuous Improvement and Evaluation.

The 2002-2003 committees were composed of teachers who researched and compiled information for their section of the portfolio. An administrator was assigned to compile all sections into a report. The completed report was not only submitted to the district office, but was also presented to the faculty in a faculty meeting, presented to PTSA at a PTSA meeting, and summarized in our Report to the Community document. A copy is kept in the school's front office for any who would like to see it. An updated version has been presented to all stakeholders every year since then.

The current school portfolio is a living document that describes J. L. Mann High School and includes evidence of our work. It describes who we are; our vision for the school; goals, plans, progress, and achievements in the context of client demographics and needs; and school partnerships. The portfolio also describes how we build and utilize our overall school plan for the purpose of increasing student learning – our ultimate outcome. It shows how all of the parts fit together to make our school a positive place for our students.

Currently, our Focus Teams - composed of teachers and other staff members - are involved in developing the portfolio. Much of the narrative content came from discussions among the staff and various Focus

Teams in the process of evaluating our work. The Teams will continue to collect evidence of our progress to show changes in our practices towards the effort of overall school improvement. The Focus Teams include the following:

- Student Achievement Focus Team
- Curriculum Focus Team
- Evaluation Focus Team
- Professional Development Focus Team
- Guidance and Public Information Focus Team
- Transition Focus Team

In addition, our school's School Improvement Council (SIC) plays an important part in studying the school data and developing the direction for some school resources. J. L. Mann High School's SIC is composed of parents, students, community members, teachers and administrators.

The self-study process allows all stakeholders an opportunity to take a closer look at the kind of school J. L. Mann is and how it became that way. Interested stakeholders are given the opportunity to determine desired results for J. L. Mann, effectiveness of the programs at J. L. Mann, and input on the school improvement plan. Our faculty, staff, administration, parents, students, and community members are very proud of J. L. Mann, and all commit to continue working diligently on making our high school the best it can possibly be.

Please enjoy the reading of this portfolio, as it provides the story of who we are and how we work together to continuously improve what we do to prepare our students to become successful citizens and life long learners!

## Executive Summary

As we continuously assess changing student needs and school challenges we have organized many responses for those needs and challenges over recent years. These program changes have, overall, increased student achievement, increased teacher and administrator quality, and improved school climate.

- Greenville County Schools last went through a SACS district accreditation process in 2013. This accreditation covers J. L. Mann High School, making it a SACS-accredited school.
- J. L. Mann High School became a *High Schools That Work* site in 2005. Our school-wide literacy emphasis began that year with all teachers setting the goal of incorporating at least 25 books a year into the curriculum for students. Students track the books they read through their English classes. We successfully passed our first HSTW Technical Assistance Visit in spring 2009. In response to feedback from the TAV evaluators we significantly improved our Advisory program by placing it within 4<sup>th</sup> Period instead of a separate time and providing the Guidance Focus Team time to plan for advisory lessons each month which were distributed to the staff each week.
- Our *HSTW* Curriculum Committee recommended a reading program to support the school's literacy emphasis and began *Drop Everything and Read* in Spring, 2010. Ten extra minutes were placed in 4<sup>th</sup> Period classes and teachers began using that time to hold silent reading for all students.
- A *Project Lead the Way* program was begun in 2007 that has grown over the past four years. We are pleased to announce that J. L. Mann's *PLTW* program became fully certified in Fall, 2010, which provides college credit for all students who pass *PLTW* engineering courses.
- Our magnet program curriculum was revised and implemented in 2008, making our high school more distinctive in its course offering emphasis. All magnet students, whether they are attendance area students or not, must meet all magnet requirements once they declare magnet status beginning in 2010 as part of a district-wide adjustment in magnet programs.
- A bus program was added in 2011 for students to use after they attend tutoring. In response to feedback from teachers and students that their largest barrier to attending after school tutoring was getting a ride home, Spirit Week funds were used to pay for three buses to take students home an hour after school was out every Monday, Tuesday, and Thursday that school was in session. Use of the buses has been heavy and many of our students have been able to get help with their homework that couldn't get help without the buses in place. The bus program, called Extra Mann Power, was successfully continued in 2012 by doubling the number of students served.
- Power of M (POM), a tutoring and re-testing program, was begun in 2012. CP-level freshmen courses were identified as POM courses and any student who scored less than a 77 on a major assessment in a POM course were required to come after school for tutoring and re-testing until the assessment was passed. Freshmen failure rates decreased by 67% in the first year of the program.
- A project based learning program, NewTech, began in the 2013-2014 school year. The program began by accepting 150 incoming freshman and will add 150 to the program each year.

Some of our accomplishments include:



# J.L. Mann Academy High School

2012-2013

ACADEMICS	ATHLETICS
<p>Palmetto Gold School</p> <p>Excellent Absolute &amp; Improvement Rating – School Report Card ( 2 years)</p> <p>ACT Merit of Excellence – 1<sup>st</sup> Place for Highest Scores in the District, 10<sup>th</sup> in the State of South Carolina</p>	<p>Laura Miller – SC High School Female Runner of the Year (selected by Go-Green Events)</p> <p>Boy's and Girl's Swim Teams – 1<sup>st</sup> Place in Region</p> <p>Girl's Lacrosse Team - STATE title 2013</p> <p>Girl's Track Team - STATE title 2013</p> <p>Girl's Soccer– State Runner-up</p>
FINE ARTS	FACULTY/STAFF
<p><i>SOUTH CAROLINA THESPIAN FESTIVAL</i></p> <p>Joey Kadera, Judges' Choice, Qualifier for International Thespian Festival Competition &amp; First Ever Deaf Student to compete</p> <p>Charity Irby, Superior Rating - Qualifier for International Thespian Festival Competition</p>	<p>Libba Mattison – Selected Speaker at National Conference, Penn State University (2013-2014 Teacher of the Year)</p> <p>First Sergeant George Moss –South Carolina High School Track Coaches Association Hall of Fame Inductee</p> <p>Charles Mayfield– South Carolina PTSA Outstanding Principal of the Year</p>
REFLECTIONS – PTSA CONTEST	YOUTH in GOVERNMENT
<p>State Winners: Photography: Brayton Gregory, 2<sup>nd</sup> Place</p> <p>Council Winners: Visual Arts: Katelyn Truong 1st place</p> <p>Photography: Karly Klaeser 2nd place</p> <p>Literature: Evelin Velazquez 3rd place</p>	<ul style="list-style-type: none"> <li>Outstanding Bill in the Senate by Max and Zeke Parsons</li> <li>Outstanding Attorney by Jeni Erickson</li> <li>Outstanding Statesmen in the Premier House by Billy Gist and Outstanding Statesmen in the Premier Senate by Ian Taylor</li> <li>Best Media by Kathryn Pyle and Best Media for Jake Brice (two years in a row)</li> <li>3 bills signed by the YIG governor (Caty Brown &amp; Luci Ellison, Katherine All &amp; Kathryn Simmons, Emma Schafer &amp; Ashley Snell) and 4 bills passed through Congress (Max &amp; Zeke Parsons, Lillie Anderson &amp; Cooper Jackson, Megan Keech &amp; Samantha Hutter, and Billy Gist &amp; Michael Summers).</li> </ul>
JROTC	YEARBOOK
<p>Legion of Valor Bronze Cross – Rebekah Sweatt Cavalier Battalion</p> <p>Fall Classic Drill Meet – 1<sup>st</sup> Place Overall Drill Team –</p> <p>Named in Top 9 Teams (of 400) in Fourth Brigade Cadet</p> <p>Christopher Pitman– Top cadet out of 30 High Schools from South Carolina and North Carolina during JCLC.</p>	<p>Selected Top Yearbook in the State</p> <p>All-Southern Rating (Southern Interscholastic Press Association)</p> <p>All-State (SC Scholastic Press Association)</p> <p>Palmetto Award (highest award for its class in the state)</p> <p>Opening Spread - Junior, Katie Lauritzen, Best of Convention</p> <p>Photography: Student Life Photo - Senior, Lillian Fant, Best of Convention</p> <p>Computer Special Effects Photo - Junior, Katie Lauritzen, Award of Merit</p>
MANNUSCRIPT School Newspaper	<p><b>JUNIOR LEAGUE ESSAY CONTEST:</b> Laura Woodside, Winner</p>
<p>All-Southern Rating (Southern Interscholastic Press Association), 2<sup>nd</sup> Year in a Row</p> <p>Fall SC Scholastic Press Association competition</p> <p>1<sup>st</sup> Place Centerspread: Haley Thornton</p> <p>1<sup>st</sup> Place Editorials: Jacob Jones</p> <p>1<sup>st</sup> Place News: Emily Green</p>	



# J.L. Mann Academy High School

2013-2014

## ACADEMICS

### RATINGS OVER 5-YEAR PERIOD

YEAR	ABSOLUTE RATING	GROWTH RATING
2014	Excellent	Excellent
2013	Excellent	Excellent
2012	Excellent	Excellent

Palmetto Gold School

ESEA grade—88.0 B

ACT Merit of Excellence

SAT Merit of Excellence – State of South Carolina

## FINE ARTS

- All County Honor Band: Ashley Snell, Zeke Parsons, Max Parsons, Jenae Walker, Cole Dolamore
- All Region Honor Band: Zeke Parsons, Samantha Hutter, Ashley Snell, Brian Owens, Ethan Copphenbarger
- All State Honor Band: Max Parsons & Ashley Snell
- Region orchestra: Katelyn Payne, Ethan Lam, Dakara Perrin, Lily Vu, Dakara Perrin, Jasmine O'Neal, Reagan Hoffert, and Brian Shoop
- All State Orchestra: Katelyn Payne & Dakara Perrin

## JROTC

- Cavalier Battalion Fall Classic Drill Meet – 1<sup>st</sup> Place Overall Drill Team – Named in Top 9 Teams (of 400) in Fourth Brigade Cadet
- Christopher Pitman– Top cadet out of 30 High Schools from South Carolina and North Carolina during JCLC.
- At the 4<sup>th</sup> Bde Best of the Best drill our cadets received the following awards:  
 Color Guard-1<sup>st</sup> place, Duet with Arms-3<sup>rd</sup> place  
 Regulation Overall-3<sup>rd</sup> place

## MANUSCRIPT School Newspaper

- Will Gilmer and Ben Bridgeman: 1st place, newspaper cover design (Issue 3, volume 49)
- Alicia Anderson: 1st place for black/white ad design
- Katie Violette: 2nd place for black/white ad design
- Emma Smith: 3rd place for candid, club photo

## REFLECTIONS – PTSA CONTEST

- Anna Cristina Aragon- Honorable Mention Visual Arts
- Karly Klaeser- Honorable Mention Photography
- Evelyn Valazquez won 3rd and Honorable mention for Literature at the state Reflections contest.

## ATHLETICS

- Region Champions- Boys Swimming
- Region Champions- Boys Lacrosse
- Region and Upper State Champions- Girls Cross Country
- Region, Upper State, and State Champions- Girls Lacrosse
- Region and Upper State Champions- Girls Swimming
- Region Champions- Boys Lacrosse
- Region Champions- Girls Cross Country
- Region, Upper State, and State Champions- Girls Track
- Region and Upper State Champions – Girls Soccer
- Region and Upper State Champions- Boys Soccer
- Director's Cup—4th Place

## FACULTY/STAFF

Ms. Jessie Bowers received the Outstanding Science Teacher Award from GCSTA  
 Ms. Donna Brown was honored with the Distinguished Service Award at the Greenville County Science Teachers Association Spring Banquet .

## YOUTH in GOVERNMENT

- Outstanding Bill in the Senate by Max and Zeke Parsons
- Outstanding Attorney by Jeni Erickson
- Outstanding Statesmen in the Premier House by Billy Gist and Outstanding Statesmen in the Premier Senate by Ian Taylor
- Best Media by Kathlyn Pyle and Best Media for Jake Brice (two years in a row)
- 3 bills signed by the YIG governor (Caty Brown & Luci Ellison, Katherine All & Kathryn Simmons, Emma Schafer & Ashley Snell) and 4 bills passed through Congress (Max & Zeke Parsons, Lillie Anderson & Cooper Jackson, Megan Keech & Samantha Hutter, and Billy Gist & Michael Summers).

## YEARBOOK

### Talismann, YEARBOOK (SCSPA)

- Superior in Class IV
- Valerie Barthel: 1st place for best feature photograph in the state

*The Southern Interscholastic Press Association awarded the 2013 Talismann the Scroggins Award, signifying the yearbook as the best yearbook in the entire Southeast. It is the first time Talismann has received such an honor. In addition, Talismann was named the best yearbook in South Carolina.*

## School Profile

**School Community History.** J. L. Mann High School, Academy of Mathematics, Science and Technology is a 9<sup>th</sup>-12<sup>th</sup> grade high school originally built in 1965 that currently houses 1705 students and 145 faculty and staff members. It is one of 14 high schools in the district known as Greenville County Schools. J. L. Mann High School is located in Greenville, South Carolina.

J. L. Mann High School became a Select School in 1997. The school name was changed to reflect our math, science and technology magnet status to J. L. Mann High School, Academy of Mathematics, Science and Technology, at that time. The Select Schools program in Greenville County Schools was designed to revitalize urban schools that had begun to decline in enrollment due to demographic changes in the community. Greenville County Magnet Schools share three common goals for their Magnet Programs:

1. Provide a unique or specialized curriculum or educational approach.
2. Improve achievement for all students participating in the magnet program.
3. Promote and maintain diversity.

Our magnet program allows us to be a “school of choice” for many of our students. In order to take advantage of our range of advanced math, science and technology courses, prospective magnet students must apply to attend J. L. Mann High School. A rigorous magnet diploma can be earned, which includes a senior project. The Senior Project is a cumulative portfolio that the magnet student must complete in order to demonstrate proficiency in the student’s chosen area.

In 2005 J. L. Mann added an ESOL program to address the growing population of students enrolled that do not have English as the primary language in the home. More families were moving to the Greenville area from outside the United States and a need to help the new students develop strong English skills quickly became apparent.

J. L. Mann High School became a *High Schools That Work* site in 2005, which prompted the staff to focus on specific instructional areas in order to increase student achievement. Teachers have worked to incorporate literacy into all courses by adding reading requirements to coursework and providing reading time in class. All students are required to participate in the school’s *Drop Everything and Read* program, held once a week during the Advisory period. In addition, the staff has studied *Literacy Across the Curriculum*, a *HSTW* site development guide, and worked with each other through regular faculty meetings to implement the literacy strategies suggested in that guide.

Halfway through the 2007-2008 school year we moved into a brand new school building. The new J. L. Mann High School opened its doors on January 3, 2008. The 236,000 square foot facility gives students and teachers access to the latest in instructional technology, including Promethean Boards in every classroom, wireless laptop computers, a digital media production lab, and a computer-based language lab. The state-of-the-art auditorium highlights the school’s fine arts department, and the athletic department has access to multiple practice and competition gyms.

J. L. Mann High School is also a satellite school for students with handicapping conditions who need additional supportive services such as transliterators, interpreters, orderlies, aides, etc. The school building built in 2006 includes automatic doors, a fully-equipped life skills lab, and adapted classroom

furniture. Our campus facilities were modified to accommodate these students, who have opportunities to participate in all the programs J. L. Mann offers.

The school colors are red, white and Columbia blue; the school mascot is “The Patriot.”

**Facilities.** The newly built J. L. Mann High School building opened its doors on January 3, 2008. The 236,000 square foot facility gives students and teachers access to the latest in instructional technology, including Promethean Boards in every classroom, wireless laptop computers, a digital media production lab, and a computer-based language lab. The state-of-the-art auditorium highlights the school’s fine arts department, and the athletic department has access to multiple practice and competition gyms.

J. L. Mann High School, Academy of Mathematics, Science and Technology and Greenville County Schools are committed to having a safe and clean environment for learning. At the site level, there is an emergency preparedness plan. Planning for various potential emergencies is done in coordination with regional agencies and the school district. The school safety plan stresses safety for the students first.

- Specific safety concerns regarding buildings and grounds at the school are supervised by the plant engineer and conducted by the maintenance staff. Our professional staff of custodians performs basic cleaning and maintenance operations in every classroom daily.
- An in-service training on blood borne pathogens and universal precautions is provided for all faculty and staff annually. Records of this training are maintained in our school office and at the District Office.
- Traffic flow is monitored and controlled by the school resource officer and school personnel before and after school. In addition, a camera system is installed to help monitor the entire campus.
- Fire evacuation drills are performed with the students and staff monthly; bus evacuation drills are performed with the students and staff annually.
- Campus supervision is paramount to student safety, so every school faculty member is assigned a daily supervisory duty. This ensures that there are adults present before school, during class changes, during lunch, and after school.

J. L. Mann provides a disciplined but stimulating learning environment for students. The climate for learning at J. L. Mann is enhanced by involved parents. Parents are encouraged to become involved in school committees and councils, to help with homework, and to encourage and honor their child’s successes. Annually, on average, our school PTSA contributes approximately \$25,000 to the school for instructional needs. They also provide PTSA mini-grants to our teachers to promote and support innovative ideas in curriculum and instruction. Furthermore, J. L. Mann parents volunteer on a daily basis to serve as receptionists in the main office and work in the school store. We have been pleased to recognize our parents as J. L. Mann has been awarded the National PTA School of Excellence Award for Parent Involvement for several years.

A major goal of the staff at J. L. Mann is to provide a positive climate for learning in order to assure student achievement, enhance self-esteem, and develop positive social behavior. To reach this goal, our school offers many opportunities for student participation and recognition. J. L. Mann offers a wide variety of extra-curricular activities both academically and athletically. Students are encouraged and expected to maintain appropriate behavior at all times because disruptions interfere with learning. Student handbooks and other information about school and classroom rules are distributed at the beginning of the year and discussed on a regular basis.

**Leadership.** Site-based management allows for a hands-on approach to the management of certain school components such as curriculum, personnel, and budget. J. L. Mann High School uses the site-based approach to accomplish a positive academic outcome for all students. The plan works within the shared vision of the school and the framework of the district office. The decision-making structure of J. L. Mann's site-based approach could be said to be the "provisions for the visions." J. L. Mann views its level of autonomy as opportunity in that school policy is malleable and can change to better suit the needs of our student population.

A key component of shared decision-making is a principal with a facilitative approach to leadership. There is a willingness to hear all voices and consider all angles with regards to school decisions at J. L. Mann. Not only is input allowed, it is encouraged and supported.

The facilitative approach to leadership within a site-based school is not limited to the building administration. In order to maximize the success of the site-based model, there has to be a high level of commitment and flexibility demonstrated by district staff. Support and latitude are two key attributes within the district-shared vision. This allows the building level decision-making to have a great amount of impact on student performance. Schools in Greenville County can only achieve an excellent level of success and performance if there is a commitment to an evaluative and proactive decision-making process.

Issues for discussion by the faculty are usually raised on a leadership team level, either through the suggestion of an administrator or a member of the leadership team. Each leadership team includes a representative from different academic department in the school, ensuring that a variety of views are heard. The appropriate leadership team reaches a decision on the issue and makes a suggestion to the Student Achievement Leadership Team, which serves as an oversight committee.

The Student Achievement Leadership Team (SALT) then reviews the suggestion of the leadership team, at which point the opinions of administrators are also included. SALT will reach a consensus, or if SALT is divided, the issue can be tabled for full faculty discussion or redirected to the committees. As SALT minutes are issued to all faculty members, the faculty is included in the sharing of information. Some issues are raised in faculty meetings for open discussion. Decisions that will directly affect students are also frequently posed to the students and their parents through surveys, and if feedback is mixed, the administrators will plan community meetings to provide a forum for further discussion.

The School Improvement Council (SIC), an advisory committee comprised of community members, parents, teachers and students, also plays a vital role in consensus building. As the voice of our school community, they offer a different view on issues being discussed and often suggest methods for school improvement from a community point of view. The SIC reports directly to the principal, and he brings their concerns to SALT for consideration.

The principal of J. L. Mann High School since 2009 is Charles Mayfield. Mr. Mayfield has served as a social studies teacher and assistant principal in Greenville County; most recently, he served as assistant principal and principal of Ware Shoals High School. The assistant principals are Cindy Alsip, Anthony Holland, Tina Bishop, Jeff Sartain, and Matthew Moore.

Administrator Duties 2014-2015

Charlie Mayfield

All personnel (Assistant Principals, CRT, Magnet Director and Clerical)  
All programs  
Position control  
Baselines  
Activity funds

Matt Moore: students A-C

Social Studies, ROTC departments and Guidance  
Guidance Leadership Team  
Discipline of students A through C  
Primary Master Schedule  
IDs  
Lockers  
Worker's Compensation  
Backup/Assist with Textbooks  
Backup/Assist with Buses  
Parking lot- ROTC  
Extra Mann Power busing  
Testing Administrator

Cindy Alsip: students J-Ma

Math and Business  
Evaluation Leadership Team  
Discipline of students J through Ma and New Tech Students  
New Tech  
Back-up Master Schedule  
Accelerate  
PLTW  
CATE Reporting  
SIC  
Patriots Day-Schedule Pick up  
New Patriot Night  
Open House, Magnet Open House and Curriculum Night  
Awards Night  
Assist with school reporting

Anthony Holland: students Mc - J

Science and PE Departments  
Curriculum Leadership Team  
Discipline of Students Mc through R  
Buses and Bus Referrals  
Satellite Diploma Program  
APEX/South Carolina Virtual School  
Magnet  
Extra Mann Power Busing  
IMS/ISS/Detention  
School Behavior Code  
Duty Roster  
Radios  
Assist with Facilities

Extra-Curricular Activities/Clubs  
School Safety  
Media Center

Tina Bishop: students D-I

English and World Language Departments  
Transition Leadership Team  
Discipline of Students D-I  
Teacher Mentoring/New Teachers  
Teacher and Student Handbooks  
Power of M  
Graduation  
Substitutes  
Student Teachers  
Attendance  
Truancy  
Mosaic  
School Reporting  
Graduation Rate  
PS Coding and Reporting  
Data Security and Accuracy

Jeff Sartain: students S-Z

Fine Arts and Special Ed Departments  
Professional Development Leadership Team  
Discipline of students S-Z  
Textbooks  
Athletics  
Facilities  
School Calendar  
Keys – Roger Pennington  
United Way  
Food drive for women's shelter  
Nurses  
Coordinate CPR training  
Fixed Assets  
Fieldtrips  
Seat Time  
Sex Ed  
HSTW Site Coordinator

Regina Eudy - CRT

Portfolio  
Professional Development Leadership Team  
Director of Testing  
Curriculum  
Web Page  
Assist with Teacher Mentoring  
Student Teachers  
Professional Development  
Teacher Observation Schedule  
Assist with Power of M  
Public Spaces Notification – news organization contact  
Front School Sign - Drunasky  
Power Teacher Manager  
Media

The J. L. Mann School Improvement Council (SIC):

- Serves as liaison between the administration, the staff, the faculty, and the community.
- Generates the school improvement plan.
- Maintains and enforces the SIC bylaws.

The J. L. Mann PTSA Executive Board:

- Provides support and assistance to the school as a whole.
- Organizes volunteers for testing and working in various school capacities.
- Maintains the school store.
- Funds mini-grants to teachers who use funds for innovative activities.
- Coordinates fund raising efforts for the school.
- Organizes and implements programs such as Mann Alive, Parent Night, and College Night.
- Works to beautify the school grounds through the landscaping of common areas.
- Publishes the school newsletter to keep parents informed of school events.
- Provides monetary teacher supplements for classroom supplies.
- Provides hospitality for the faculty and at school events.
- Keeps the community informed of school events and acts as a school liaison between the administration and the community.
- Honors teachers and staff members through Teacher Appreciation activities.

The J. L. Mann Student Achievement Leadership Team (SALT):

- Meets monthly to deliberate and conduct ongoing school business in the areas of instruction and any areas which might impact the school.
- Develops a site action plan which enables the school to implement the *HSTW* Key Practices in order to raise student achievement.
- Oversees the implementation and continuance of the school action plan.
- Monitors the work of the school leadership teams and any departmental issues.
- Aligns actions, policies, and resources with the *HSTW* Key Practices and Key Conditions.

The J. L. Mann Curriculum Leadership Team:

- Works toward having all students complete a rigorous core curriculum in high school.
- Develops academic and career concentrations and work toward having all students complete one of the concentrations.
- Moves standards into the curriculum.
- Procures agreement among teachers on what constitutes basic, proficient and advanced levels of assignments for student work, scoring guides and teacher-made exams, and work to get all teachers to teach at the proficient level or higher.
- Seeks written information regarding instructional needs from each department.
- Advises on school fund allocation.
- Seeks grants for instructional purposes.
- Plans and coordinate with the Professional Development Leadership Team concerning identified goals and needs of the students, faculty and the school.
- Reviews and updates the curriculum guide prior to registration.
- Reviews course offerings and sequencing of courses prior to registration.

- Collaborates with the Guidance Department regarding course offerings and sequencing.
- Reviews all requests for new course offerings and makes written recommendations to administration.
- Reviews all test data and make recommendations for improvement and remediation to the administration and faculty.
- Presents summaries of test data and strategies for improvement to the faculty.

The J. L. Mann Evaluation Leadership Team:

- Assesses the degree to which the HSTW design has been implemented.
- Assesses the degree to which student achievement has been improved and goals met.
- Provides to the leadership teams appropriate data to develop action plans and to modify and adjust activities as needed.
- Completes the SACS/TAV evaluation document.
- Aligns the school portfolio with the SACS findings.
- Coordinates the SACS/TAV evaluation team visit.
- Updates all sections of the school portfolio.

The J. L. Mann Guidance and Public Information Leadership Team:

- Makes parents aware of the rigorous courses that high school and middle grades students need to take if they are to be successful at the next level of education or work.
- Addresses the roles that teachers, parents and students play in getting ready for high school, postsecondary studies and the workplace.
- Develops and implements a community relations/outreach plan, including the organization and support of special events such as Red Ribbon Week, Black History Month, Spirit Week, American Education Week, etc.
- Coordinates school efforts to recognize and thank our volunteers.
- Develops and implements student and teacher incentive programs.
- Coordinates and plans with PTSA to foster and encourage a positive school environment through planned events such as the Freshman Dinner, Open House, Mann Alive, PTSA meetings, etc.
- Coordinates and plans school social events.
- Develops and implements a plan to communicate with the PTSA media representative to share positive news and events from our school with the community.

The J. L. Mann Professional Development Leadership Team:

- Takes a close look at professional development to be sure that planning, delivery and follow-up of professional development activities are in place.
- Insures that all activities are linked to the findings in the school data, the TAV report and the site action plan.
- Insures that all professional development activities are linked to and support the *HSTW* Goals and Key Practices.
- Advises on school technology needs.
- Assists with technology inventory.
- Updates the school technology plan.
- Seeks grants for school technology.

- Coordinates staff development times to align with and support identified school goals.
- Maintains records and minutes from all professional development sessions.
- Creates, distributes and reviews professional development evaluations from each session.
- Plans, coordinates and implements sessions for district professional development days.
- Disseminates information regarding district required professional development, documentation of the necessary hours, and the process for requesting an exchange day.

The J. L. Mann Transitions Leadership Team:

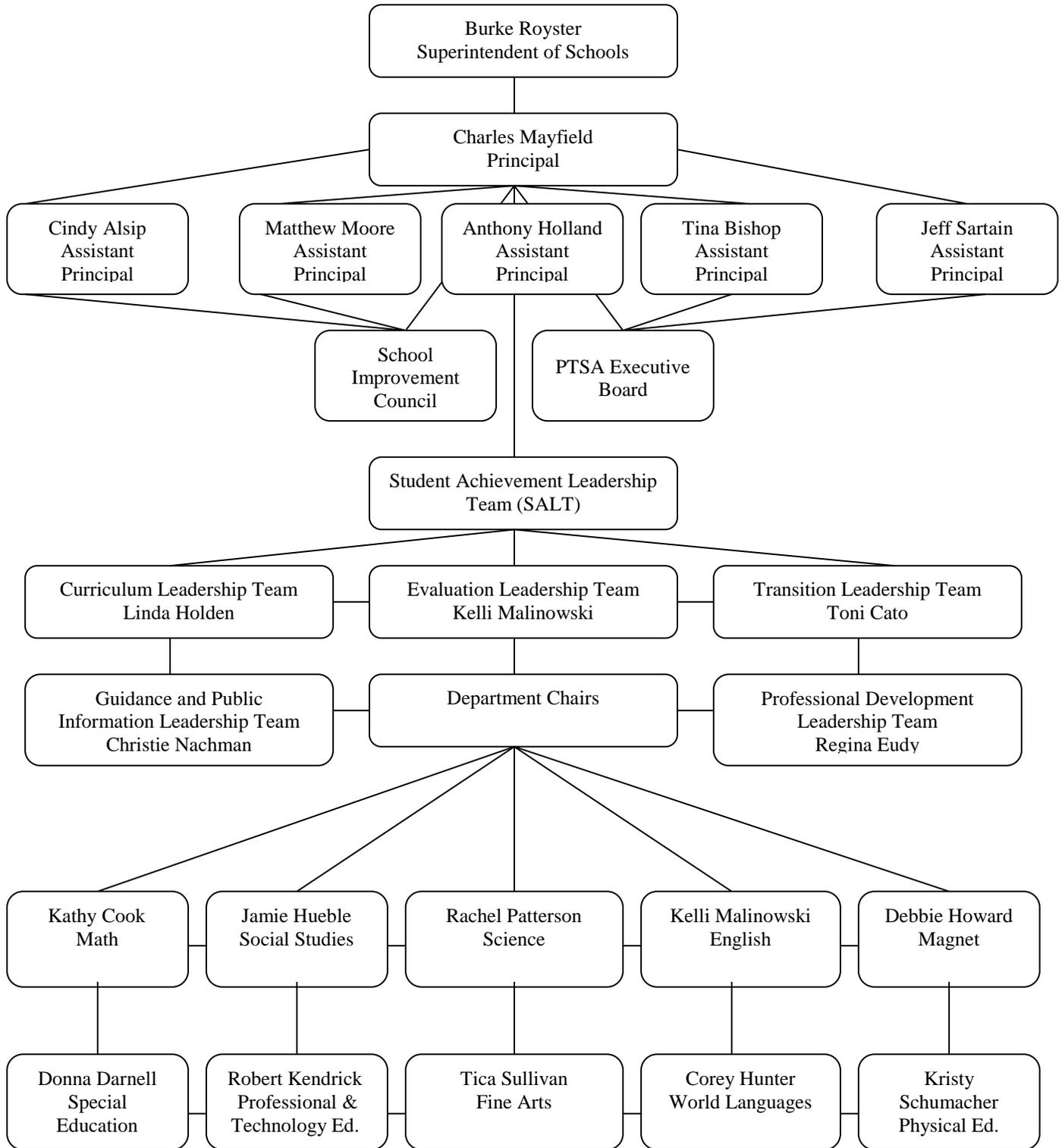
- Makes effective use of the senior year by allowing those students who are already prepared for postsecondary credit to use the senior year to earn at least 15 semester hours of college credit.
- Makes effective use of the senior year for those who are not prepared for postsecondary study and plan to pursue it, use the senior year to devise special English and Mathematics courses so students can take credit-bearing courses immediately upon entering postsecondary studies.
- Makes effective use of the senior year for those students who are not prepared and who are not planning to enroll in postsecondary studies, use the senior year to allow them to earn employer-recognized credentials.
- Ensures that seniors do in fact graduate either in the spring or summer of that year.
- Develops and recommends operational plans (schedules for opening days of school and special circumstances, exam schedules, etc.) to SALT.
- Reviews, evaluates, and updates student and teacher handbooks.
- Reviews and evaluates school policies and bring recommendations to SALT.
- Conducts surveys and research on school effectiveness and bring findings to SALT.
- Coordinates the process for selecting the Teacher of the Year.

The J. L. Mann Department Chairs, as Lead Teachers representing their department:

- Serves as a member of SALT.
- Communicates all information to department members.
- Maintains records of all department meetings (attendance, decisions, actions, concerns, etc.).
- Provides information requested by standing committees.
- Inventories/orders department teacher textbook and resource materials as needed.
- Determines department textbook needs and coordinates order with designated administrator.
- Serves as a resource/advisor to all who teach within your department.
- Serves as department liaison to principal.
- Attends district department chair meetings when scheduled.

The following diagram displays an overview of the structure of J. L. Mann's school leadership:

## J. L. Mann High School Leadership



**Other Partnerships.** In addition to the support provided by the J. L. Mann PTSA, SIC, and leadership teams, J. L. Mann’s success is greatly enhanced by local businesses which offer us support on a regular basis. SIC and our school’s Booster Club are the bodies responsible for recruiting, coordinating, and planning business partnerships. The following businesses have shown strong support for our school:

Anthony Graphics	Newave
Arizona/Travinia	Palmetto Fine Foods
Arizona Steak House	Papa John’s Pizza
Bucky’s Bar-B-Q	Park Place
Carolina Orthopedic	PIP Printing
CCC	PODS
Clayton Tile	Pope, Smith, Brown & King
Collins Direct	Prudential C. Dan Joyner
Delta Apparel	RCI Engineering
Faye Galloway	Remax
First Team	Snyders Motor Co. Inc
GOS	South Carolina Bank & Trust
Grand South	Summit National Bank
Greenville Hospital	Sunshine Cleaners
Greenville Journal	Texas Roadhouse
Heritage Lincoln Mercury	The Open Book
Keenan’s Tire & Auto	Travinina Italian Kitchen
Little Ceasar’s Pizza	Turner Insurance

It is also important to mention our school’s partnership with Clemson’s International Campus of Automotive Research (ICAR) , Southern Automotive Women’s Forum, and Women in Engineering (WIE). These groups have provided internship experiences for our students with the intent of formalizing a real-life connection with our academic curriculum over the next few years.

**School Personnel.** The 2014-2015 staff at J. L. Mann included 98 teachers, 2 media specialists, 5 guidance counselors, and 6 administrators. Our teachers work diligently to keep their skills up to date: 71.3% of J. L. Mann’s teaching staff has advanced degrees (up from 68.4%) and continued to work on increasing their teaching skills, using an average of 7.7 professional development days, down from 7.8 professional development days for training last year. The average teacher salary was \$46,872, which reflects an increase from the average of \$46,783 from the previous year. The average attendance rate of our teachers was 94.5%, down from 97.0% the previous school year. The percentage of teachers returning from the previous school year was down at a rate of 86.6% from 89.3% the previous year. Additionally, 74.5% of our teachers held continuing contracts, which is higher than the previous year’s 72.6%.

Other personnel at our school include those working in school administration, the secretary, guidance and media clerks, a plant engineer, custodians and food service workers. Additional support personnel include the district psychologist, special education coordinators, a speech and

language specialist, two school nurses, and a computer technician. J. L. Mann also has a school resource officer provided by the Greenville City Police Department.

**Students - Enrollment and Attendance.** J. L. Mann High School served

**J. L. Mann High School Student Enrollment 2009-2014**

2009-2010	1609
2010-2011	1673
2011-2012	1698
2012 - 2013	1666
2013-2014	1716

J. L. Mann’s student attendance rate for 2013-2014 was not found on the state report card. Student retention rate increased from 3.9% in 2012-2013 and has dropped to 2.3% in 2013-2014 and the student dropout rate decreased from 2.6% in 2012-2013 to 1.8% in 2013-2014. Out of school suspensions or expulsions for violent and/or criminal offenses decreased slightly to 2.0% in 2013-2014 from 2.0% in 2012-2013.

In 2013-2014, 46.8% of Mann’s student population was enrolled in AP courses with an increase from the 44.0% in 2012-2013. 59.8% of the 2013-2014 AP students were successful on the AP exam as opposed to 57% from the year before. In 2013-2014 34.3% of the qualified students were eligible for the LIFE scholarship which is an increase from the 2012-2013 eligibility of 30.3%.

**Student Enrollment by Gender, Grade, Ethnicity, and Free/Reduced Lunch Status.** J. L. Mann High School served 896 male students and 808 female students for the 2013-2014 school year. While male student numbers are slightly higher, the school maintains a fairly even balance between student genders.

J. L. Mann High School served 486 9<sup>th</sup> Graders, 4445 10<sup>th</sup> Graders, 442 11<sup>th</sup> Graders and 347 12<sup>th</sup> Graders in the 2013-2014 school year.

During the 2013-2014 school year, J. L. Mann’s student population consisted of 119 Hispanic students (6.9%), 45 Asian students (2.6%), 474 African-American students (27.6%), 49 “other” Minority students (2.8%), and 1031 Caucasian students (59.9%). Percentages based on ethnicity have remained fairly stable over the past few years.

J. L. Mann High School serves 494 (28.8%) students in 2013-2014 who qualify for free/reduced lunch.

Student subgroups included in NCLB computations were All Students, Male Students, Female Students, White Students, African-American Students, Hispanic Students, Disabled Students, Limited English Proficient Students, and Subsidized Meals Students.

**Special Education.** J. L. Mann High School is a satellite school for students with handicapping conditions. We provide services for students with a wide range of handicaps including autistic,

emotionally disabled, educable mentally disabled, hearing disabled, health impaired, learning disabled, orthopedically handicapped, trainable mentally disabled, visually disabled, multi-handicapped, and other-health impaired. Our special needs population (other than speech) made up 11.2% of our student body in 2013-2014.

**School Programs.** J. L. Mann High School's curriculum is built around the magnet program. We have three magnets: Mathematics, Science, and Technology. Students are invited to apply to attend J. L. Mann High School if they do not live in Mann's attendance area and pursue one of the three magnets. Attendance area students may also choose to take the magnet curriculum. J. L. Mann offers specialized courses not necessarily available at other schools in these areas, such as Computer Programming for the technology magnet, Forensics and AP Science courses for the science magnet, and AP Calculus AB and BC for the math magnet.

Beginning in the 2013-2014 school year, the NewTech program was added to the school. This program is a project based learning model that accepts up to 150 students per year.

A literacy emphasis has been placed in all courses through our *High Schools That Work* structure. Also, the students who struggled with reading and writing in middle school are identified through PASS and MAP scores and are placed in Accelerated Reading courses in an effort to help them strengthen basic skills. The Accelerated Reading course is taken in addition to a regular freshman English class.

J. L. Mann High School has begun to focus on students who need extra help in their classes, especially ninth graders. Steps have been taken to look at a plan for an after-school tutoring program titled *Extra Mann Power* where students can stay after-school Monday, Tuesday, and Thursday and receive help from the teachers. Buses will then be available for students who need a ride home.

Additionally there is an emphasis to help all students through the focus of on Common Planning, especially for those teachers teaching an End-of-Course Placement Test. These teachers plan together throughout the year in an effort to increase mastery of content and EOC passage rates. All teachers are expected to common plan a minimum of twice a month with EOC teachers common planning weekly.

J. L. Mann High School offers a strong Fine Arts program, including an award-winning Art program and Chorus program. Our school band and strings classes also continue to grow, and the Drama program showcases high quality productions every semester. Our student athletes have performed all the way to the state level under the coaching of dedicated teachers and coaches and the school JROTC program provides students a way to earn college credit while still in high school.

Our athletic teams have brought back several state championships to the school, including swimming, basketball, and track. On average 23 different sports are available each year for our students to participate in.

Other outstanding programs and features available at J. L. Mann High School include:

Accelerate, Engineering Program through Governor's School  
Adaptive Physical Education  
Advisor/Advisee Groups  
AP Courses  
Community-Based Job Training  
DEAR - Drop Everything and Read  
ESOL – English as a Secondary or Other Language  
Extra Mann Power –After School Tutoring and Bus Program  
Foreign Languages – French, Spanish, online Latin  
*High Schools That Work* Site  
ICAR - International Clemson Automotive Research  
Army JROTC  
Literacy Emphasis Across the Curriculum  
Occupational Diploma Program  
Magnet Program in Mathematics, Science, and Technology  
Mann Musing - Student Produced Literary Journal  
Mann Recycling Initiative  
Memorial Learning Garden  
Miss Talismann/Mr. Mann - Pageant  
NewTech Project Based Learning program  
Patriot Palate – Occupational Student Cooking Fundraiser  
Patriot Pals – Peer Tutoring Program  
Patriot Partners – Teacher/Student Mentoring Program  
Power of M - Freshman Success Program  
PTSA  
*Project Lead the Way- Engineering Science Elective*  
SAT Preparation Classes  
Satellite for Special Education  
Science Fair  
Magnet Senior Project  
Speech and Debate  
Student Council  
Supported Employment and Training  
Teacher Cadets  
United Way/Women in Engineering Partnership  
World Class Partnership  
Young Advocates for the Handicapped  
Youth in Government

# Mission, Vision and Beliefs

## Our Beliefs and Vision.

*Our 'Beliefs and Vision' is the core of who we are, what we do, and how we think and feel. They reflect what is important to us; they describe what we think about work and how we think it should operate.*

1. Each student is a **valued individual** with unique physical, social, emotional and intellectual needs.
2. **Students' learning needs** should be the primary focus of all decisions impacting the work of the school.
3. **Students learn in different ways** and should be challenged with a variety of instruction to support their learning.
4. Technology and instruction should be used to develop the **critical and creative thinking and problem-solving skills** needed to function effectively in a rapidly changing society.
5. Advancing the school's mission is a **shared responsibility** of teachers, parents, students and the community.

## Our Mission.

*The mission is a brief, clear and compelling statement that serves to unify an organization's efforts. An effective mission must stretch and challenge the organization, yet be achievable. It is tangible, value-driven, energizing, highly focused, and moves the organization forward.*

The mission of J. L. Mann High School is to provide each student with the opportunity to become lifelong learners by nurturing students' individuality, guiding students' learning, and challenging students to think critically through the shared involvement of teachers, administrators, parents, and community members.

The programs offered at J. L. Mann High School reflect our beliefs and vision as shown on the next two pages:

## **We Believe ... So We Are Providing!**

*(Please note that the bolded words are included in our mission statement.)*

We believe that each student is a valued **individual** with unique physical, social, emotional and intellectual needs.

*Career Pathways  
Advisor/Advisee Program  
Athletics  
Extracurricular Clubs and Activities  
JROTC*

We believe that students' learning needs should be the primary focus of all decisions **guiding student learning**, and thus impacting the work of the school.

*Project Lead the Way  
After School Tutoring  
Freshman Academy  
Differentiated Instruction/Learning Focused Instruction  
Occupational Diploma Program*

We believe that students learn in **individual** ways and should be challenged with a variety of instruction to support their learning.

*Senior Project  
Computer Labs  
Project-Based Instruction  
Lunch Mann Express*

We believe that technology and instruction should be used to develop the **critical and creative thinking** as well as the problem solving skills needed to function effectively in a rapidly changing society.

*Magnet Program  
AP Courses  
School-Wide Literacy Emphasis  
Golden Strip Career Center  
Teacher Cadet Program*

We believe that the school's mission is a **shared responsibility** of teachers, administrators, parents, students and the community.

*At-Risk Program  
Student Mentoring Program  
High Schools That Work  
Character Education Program  
Leadership/Renaissance Classes  
School Improvement Council  
Student Council  
Mann Recycling Program*

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*NOTE: J. L. Mann Faculty and Staff work hard in many different areas for our students – this is not an all-inclusive list!*

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## Department Commitments – Efforts for Increased Content-Specific Student Achievement

### English Department

Teacher Cadets  
Newspaper  
Yearbook  
Leadership/Renaissance  
At-Risk: Reading Strategies Classes, HSAP  
Classes  
AP Courses  
Freshman Academy  
National Honor Society  
Career Pathways

### Mathematics Department

Magnet Program  
*Project Lead the Way*  
At-Risk: HSAP Classes  
AP Courses  
Freshman Academy  
Academic Team  
Career Pathways

### Science Department

Magnet Program  
Recycling Program  
At-Risk: Mentoring Program  
Senior Project  
AP Courses  
Freshman Academy  
Career Pathways  
Science Fair

### Social Studies Department

Student Government  
Freshman Florida Trip  
AP Courses  
Freshman Academy  
Youth In Government  
Freshman Success  
Mock Trial  
Career Pathways

### World Languages Department

SAT Prep Classes  
ESOL  
AP Courses  
World Class Partnerships  
Career Pathways

### Technology Department

Magnet Program  
Business Completer Program  
AP Courses  
Freshman Courses  
School-to-Work  
Career Pathways

### Fine Arts Department

Art Show  
Mann Show  
Choral Productions  
Band and Strings Productions  
Freshman Courses  
Key Club  
Career Pathways

### PE Department

Athletics  
Adaptive PE  
Interact Club  
Career Pathways

### JROTC Department

Service Learning  
Raider Team  
TMD ROTC  
Career Pathways

### Special Education Department

Occupational Diploma  
Lunch Mann Express  
Career Pathways

### Guidance Department

IGP's  
Curriculum Templates  
Testing  
Career Pathways

### Media Center

Technology Inventory  
Student/Teacher Resources  
Career Pathways

## Data Analysis and Needs Assessment

**Student Achievement Needs Assessment.** Like all organizations, J. L. Mann High School is very effective in some areas and is still working to improve in others. Our overall ratings have been good, as shown in the chart below. We were very proud to reclaim the level of “Excellent” in 2010-2011, the first time since 2006.

### J. L. Mann High School Report Card Ratings 2009-2013

Year	Absolute Rating	Improvement Rating	Adequate Yearly Progress/ESEA
2009	Average	Below Average	No
2010	Good	Average	No
2011	Excellent	Average	No
2012	Excellent	Excellent	58.4 / F
2013	Excellent	Excellent	78.3 / C

In 2010-2011, the on-time graduation rate was 70.3%. Because of this decline graduation rate has become a major focus for the school and any new programs we consider. In 2011-2012 Mann began a free transportation program so students can stay after school for tutoring. Also during that year our staff has implemented common planning and visitation of other schools to find new ideas for increasing graduation rate. These approaches were proven successful as shown by the 5.2% increase in our graduation rate in 2012. One additional idea that has come from visiting other schools is Wren High School’s “Power of I” program which we are currently modifying and plan to implement at Mann in 2012-2013. We have seen great gains in our graduation rate over the past two years, with our 2014 graduation rate at 86.2%!

### J. L. Mann High School Graduation Rate 2010-2013

Year	Number of Students in Cohort	Number of Graduates in Cohort	Graduation Rate
2010	411	299	72.7%
2011	397	279	70.3%
2012	441	334	75.7%
2013	446	357	80.0%
2014	398	343	86.2%

### J. L. Mann High School Five-Year Graduation Rate

Year	Number of Students in Cohort	Number of Graduates in Cohort	Graduation Rate
2011	408	298	73.0%
2012	391	288	73.7%
2013	437	342	78.3%
2014	342	365	82.8%

**End of Course.** All content areas have improved over the past five years on the End Of Course exam.

### J. L. Mann High School EOC Test Results by Content 2010-2014

	2010	2011	2012	2013	2014
<b>Algebra I</b>	72.1%	76.4%	80.0%	81.8%	85.8%
<b>English I</b>	77.7%	75.3%	75.9%	76.3%	82.5%
<b>Biology</b>	Pilot	79.8%	80.6%	89.7%	90.7%
<b>US History</b>	64.3%	65.2%	67.0%	80.8%	83.4%
<b>All Tests</b>	74.0%	74.8%	75.6%	83.5%	85.5%

**HSAP.** The tables below clearly shows a gap in HSAP scores, both in ELA and Mathematics, when grouped by ethnicity. The data shows that over the past three years, White students have scored significantly higher on all portions than Minority students have scored. However, last in the 2012 – 2013 school year there was a 10% increase in the passage rate of African American students.

### J. L. Mann High School HSAP Exam Passage Rate: Second Year Students

	2010	2011	2012	2013	2014
% Passed 2 Subtests	82.3%	84.5%	85.9%	84.7%	78.5%
% Passed 1 Subtest	10.5%	8.6%	7.9%	9.7%	13.4%
% Passed No Subtests	7.2%	7.0%	6.2%	5.6%	8.0%
Spring Passage Rate	93.7%	92.2%	92.7%	94.4%	94.7%

### J. L. Mann High School Performance by Groups 2014

	Spring Passage Rate		EOC Passage Rate		Graduation Rate	
	n	%	n	%	n	%
All	341	94.7	1348	85.5	398	86.2
Male	173	93.6	694	84.4	197	85.3
Female	168	95.8	654	86.7	201	87.1
White	216	98.1	775	94.2	245	92.2
AfrAmer	91	85.7	406	69.0	114	74.6
Asian/PacIs	12	91.7	52	94.2	12	92.3
Hispanic	20	100	106	82.1	24	83.3
AmIn/Alask	NA	NA	NA	NA	NA	NA

**SAT.** J. L. Mann's SAT scores have consistently been above the district, state and national scores; the following shows J. L. Mann's scores for the past five years:

**J. L. Mann High School SAT Scores 2009-2014**

	<b>Critical Reading</b>	<b>Math</b>	<b>Writing</b>	<b>Composite</b>
<b>2009-2010</b>	504	512	490	1506
<b>2010-2011</b>	498	510	476	1484
<b>2011-2012</b>	513	521	502	1537
<b>2012-2013</b>	517	528	504	1549
<b>2013-2014</b>	516	522	493	1531

Note that Mann's SAT composite score of 1531 was higher than the district average of 1467.

**ACT.** J. L. Mann's ACT scores have also been consistently above the district, state, and national scores; the following chart shows J. L. Mann's scores for the past five years:

**J. L. Mann High School ACT Scores 2009-2014**

	<b>English</b>	<b>Math</b>	<b>Reading</b>	<b>Science</b>	<b>Composite</b>
<b>2009-2010</b>	21.9	22.3	22.3	21.7	22.2
<b>2010-2011</b>	22.4	23.0	23.1	22.6	22.9
<b>2011-2012</b>	22.5	22.8	23.1	22.5	22.8
<b>2012-2013</b>	22.9	23.1	23.7	23.2	23.4
<b>2013-2014</b>	22.5	22.5	23.5	22.6	22.9

Note that Mann's ACT composite score of 22.9 was significantly higher than the state composite of 20.4.

**AP.** In 2013-2014, J. L. Mann administered 900 exams, down from 945 Advanced Placement exams administered in 2012-2013. A student must receive a score of three out of five in order to receive college credit. Overall, the success rate for all Advanced Placement exams taken at J. L. Mann has steadily increased the past four years.

**J. L. Mann HS AP Passage Rates 2010-2014**

<b>Year</b>	<b>Number of Exams Given</b>	<b>Exams Passed with a Score of 3-5</b>	<b>Passage Rate</b>
<b>2010</b>	618	317	52%
<b>2011</b>	674	391	58%
<b>2012</b>	970	501	52%
<b>2013</b>	945	546	57.8%
<b>2014</b>	900	539	59.9%

**Teacher and Administrator Quality - Highly Qualified Teachers.** J. L. Mann High School could not be effective for our students without qualified teachers and administrators in place. 100% of our teachers are highly qualified.

**Advanced Degrees.** A strong emphasis has been placed on all certified staff to pursue higher education. The majority of the staff has traditionally held advanced degrees. Currently, one teacher, one guidance counselor, and one administrator held doctorates. The following table shows the percentage of teachers and administrators possessing advanced degrees:

**J. L. Mann High School Teachers and Administrators with Advanced Degrees 2009-2014**

<b>2009-2010</b>	<b>2010-2011</b>	<b>2011-2012</b>	<b>2012-2013</b>	<b>2013-2014</b>
56.0%	60.7%	67.4%	68.4%	71.3%

To further strengthen the quality of our teaching and administrative staff common planning and professional development are ongoing and beneficial.

**Common Planning.** In order to implement common planning all teachers who teach EOC courses were placed together with common planning time in the school’s master schedule. For example, all English I teachers were scheduled to have planning at the same time each day. The EOC courses included were English I, Algebra I, Biology, and US History. The teachers were expected to meet at least once a week to coordinate plans and assessments. By the end of the 2011-2012 year the teachers had common syllabi and common exams in place for each of these courses.

**Professional Development.** Professional development prepares teachers to address the identified gaps of our school and to improve student learning. Each year our Professional Development Leadership Team develops a schedule of professional development opportunities. As the Leadership Team completed the schedule, they worked to ensure that opportunities are ongoing, focused and purposeful, as well as followed guidelines in the National Professional Development Standards.

**2015-2016 Professional Development Plan**

**GOALS:**

- **STUDENT ACHIEVEMENT & MOTIVATION (SAM):** Facilitate training to learn about and implement change in regards to increasing student achievement and motivation in the classroom with a focus on student centered classrooms.
- **SCHOOL COMMUNITY(SC):**
  - Expand faculty and staff horizons in regards to current student population and drive professional growth through accumulated data
  - Focus on teacher and staff wellness, professional, and personal interests
  - With a focus on the classroom and the goal to increase student achievement and future outlook, create opportunities to build and strengthen relationships with the community outside of the school, including businesses, nonprofit organizations, and governmental agencies
  - Facilitate training to support teachers in creating positive student-teacher relationships and addressing the issues of respect, motivation, poverty, entitlement, and apathy in the classroom.

- TECHNOLOGY (TECH):
  - Provide and support the technology necessary to engage students in the learning process
  - Promote technology integration throughout the curriculum to improve instruction, student engagement and achievement
- COLLEGE AND CAREER READINESS STANDARDS/CONTENT KNOWLEDGE(CCRS/CK): Initiate and support CCRS and subject-specific professional development opportunities to increase content knowledge and enhance professional growth
- NEW STAFF DEVELOPMENT (NSD): Implement and continuously support new staff as a professional educator

REGULARLY SCHEDULED MEETINGS:

1<sup>st</sup> Wednesday → Faculty Meetings: PD on a variety of topics

2<sup>nd</sup> Wednesday → Teacher Leader PD at every Department Meeting

3<sup>rd</sup> Wednesday → HSTW Focus Team Meetings

4<sup>th</sup> Wednesday → SALT Leadership Committee

\*PLC/ Common Planning Meetings:

- EOC Classes – Teachers are expected to meet a minimum of once a week.
- Non-EOC Classes – Teachers are expected to meet a minimum of twice a month.

\*Principal's Roundtable – Once a Semester

PROFESSIONAL DEVELOPMENT PROGRAMS:

NEW STAFF SUMMER WORKSHOP

Teachers new to J.L. Mann are invited to a half-day workshop at J.L. Mann prior to the required first-day for all staff to meet and greet their new colleagues, learn the ropes of a new setting, take a school tour, and participate in initial PowerTeacher and IMS training.

MANN, I'M NEW – (New Teachers)

Meet every month with new teachers at Mann to check-in with how things are going, provide, support, cheer, and professional development; discuss PAS-T goals and performance standards to prepare for formal evaluation

FORMAL EVALUATION COHORT – (teachers in the second year undergoing formal evaluation)

Meet every month through first semester with 2<sup>nd</sup> year teachers going through PAS-T to support them and highlight PAS-T goals and performance standards. After first semester, meetings will be on an as needed basis.

ADOPT-A-DEPARTMENT

Each month a new department will be “adopted” where the CRT will present more content specific information for that area. The CRT will post content specific information twice during the month in Coach's Corner. The CRT will also have a greater presence within the classrooms of each specific department during the month.

August: New Teachers to Mann  
September: World Languages

December: English  
January: Science

April: Business  
May: Special Education

October: Fine Arts

February: Social Studies

November: JROTC /Physical Education

March: Math

#### TECH TUESDAYS

Technology workshops are held on the 2<sup>nd</sup> and 4<sup>th</sup> Tuesday of each month. Topics will be thematic units. Themes are Google Apps, Promethean Board training, Online Communication, BYOD Devices and classroom uses, and Project Based Learning using devices (NewTech). Meetings will be afterschool.

#### TEACHER TIP TUESDAY

Teacher Tip Tuesdays will meet on the 1<sup>st</sup> and 3<sup>rd</sup> Tuesday of each month. Topics will focus on Student Centered Coaching Initiatives.

#### CONTENT SPECIFIC PLANNING PERIOD TRAININGS

On the 1<sup>st</sup> and 3<sup>rd</sup> Thursday of each month during 1-3 & 5-7 planning periods, the CRT will offer content specific trainings and data analysis opportunities for teachers. Not all content areas will be required to attend every session. The CRT will announce in Coach's Corner which departments will need to meet with her for the month.

#### TEACHER LEADERS

One teacher from each department (not the department head) works with the CRT monthly to present professional development information to their fellow teachers in the Wednesday department meetings.

#### SCHOOL COUNSELOR SEMINARS

School Counselors will offer at least 4 professional development opportunities during department meetings to present information pertaining to registration and student needs.

#### MANN HUNT

This is a secret pal program where all faculty and staff who sign up are assigned another person in the school to surprise once a month and on special occasions with a treat. At the end of the year, pals reveal themselves and celebrate another year together. This activity is meant to build staff morale and connectivity between veteran and new staff.

#### MANN, WHAT'S GOING ON? (Bulletin Board)

Create and maintain bulletin/display board in Teacher's Lounge at Front that showcases the content information or best practices and advertises for/highlight upcoming PD opportunities both at Mann and in the District.

#### COACH'S CORNER

The newsletter is published weekly by the CRT highlighting important information about grades, professional development, testing, and other information of teachers.

### **2014-2015 Professional Development Plan**

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#### GOALS

- **STUDENT ACHIEVEMENT & MOTIVATION (SAM):** Facilitate training to learn about and implement change in regards to increasing student achievement and motivation in the classroom

- SCHOOL COMMUNITY(SC):
  - Expand faculty and staff horizons in regards to current student population and drive professional growth through accumulated data
  - Focus on teacher and staff wellness, professional, and personal interests
  - With a focus on the classroom and the goal to increase student achievement and future outlook, create opportunities to build and strengthen relationships with the community outside of the school, including businesses, nonprofit organizations, and governmental agencies
  - Facilitate training to support teachers in creating positive student-teacher relationships and addressing the issues of respect, motivation, poverty, entitlement, and apathy in the classroom.
- TECHNOLOGY (TECH):
  - Provide and support the technology necessary to engage students in the learning process
  - Promote technology integration throughout the curriculum to improve instruction, student engagement and achievement
- COMMON CORE STATE STANDARDS & CONTENT KNOWLEDGE(CC/CK): Initiate and support CCSS and subject-specific professional development opportunities to increase content knowledge and enhance professional growth
- NEW STAFF DEVELOPMENT (NSD): Implement and continuously support new staff as a professional educator

PD SCHEDULE HIGHLIGHTS (with Target Goal)

*Common Planning/Unit Planning (SAM, CC/CK)*

*Community Speakers (SC)*

*Cross-Curriculum Teaching (CC/CK, SAM)*

*BYOD Technology in the Classroom (TECH, CC/CK)*

*New Staff Summer Workshop (NSD, SC)*

*New Staff Monthly Meetings (NSD, SC)*

*Year 2 Workshops (NSD)*

*Mann Hunt (SC)*

*PowerTeacher Set-up & training (TECH, SAM)*

*Project-Based Learning Training (CC/CK, TECH, SAM, SC)*

*Promethean Refresher (ActivInspire) (TECH)*

*Student Motivation Seminar (SAM, SC)*

*Technology Tip in Coach's Corner (TECH)*

*Rubicon Curriculum Mapping (SAM, TECH, CC/CK)*

*Technology Tuesdays (twice a month) (TECH, SAM)*

*BP Tuesday- cover best practices in classroom management, curriculum mapping, etc. (twice a month) (SAM, CC/CK)*

1<sup>st</sup> Wednesday → Faculty Meetings: PD on a variety of topics as well as a sneak peak preview of the Tech Tuesday's for the month

2<sup>nd</sup> Wednesday → Teacher Leader PD at every Department Meeting focusing on content standards

3<sup>rd</sup> Wednesday → HSTW Focus Team Meetings

\*PLC/ Common Planning Meetings:

- EOC Classes – Once a month with CRT
- Non-EOC Classes - Quarterly with CRT

\*Principal’s Roundtable – Once a Quarter

PROFESSIONAL DEVELOPMENT PROGRAMS:

**NEW STAFF SUMMER WORKSHOP**

Teachers new to J.L. Mann are invited to a full-day workshop at J.L. Mann prior to the required first-day for all staff to meet and greet their new colleagues, learn the ropes of a new setting, take a school tour, and participate in initial PowerTeacher and IMS training.

**WE ARE MANN**

We Are Mann will include team building activities for the beginning of the school year to introduce new teachers to veteran teachers and build community among the JL Mann Faculty as well as activities for faculty and staff throughout the year. (I.e. Covered dish lunches, mini massages)

**ADOPT-A-DEPARTMENT**

Each month a new department will be “adopted” where the CRT will present more content specific information for that area. The CRT will post interesting happenings in that department on the bulletin board and serve to help the department with curriculum in any way requested for that month.

August: Physical Education

December: English

April: Special Education

September: World Languages

January: Science

May: Business

October: Fine Arts

February: Social Studies

November: JROTC

March: Math

**MANN, I’M NEW – (New Teachers)**

Meet every month with new teachers at Mann to check-in with how things are going, provide, support, cheer, and professional development; discuss PAS-T goals and performance standards to prepare for formal evaluation

**Formal Evaluation Cohort – (teachers in the second year undergoing formal evaluation)**

Meet every month with 2<sup>nd</sup> year teachers going through PAS-T to support them and highlight PAS-T goals and performance standards.

**MANN HUNT**

This is a secret pal program where all faculty and staff who sign up are assigned another person in the school to surprise once a month and on special occasions with a treat. At the end of the year, pals reveal

themselves and celebrate another year together. This activity is meant to build staff morale and connectivity between veteran and new staff.

**MANN, WHAT’S GOING ON? (Bulletin Board)**

Create and maintain bulletin/display board in Teacher’s Lounge at Front that showcases the content information or best practices and advertises for/highlight upcoming PD opportunities both at Mann and in the District.

**TECH TUESDAYS**

Technology workshops are held on the 2<sup>nd</sup> and 4<sup>th</sup> Tuesday of each month. Topics will be thematic lasting 2 months each theme. Themes are Promethean Board training, Online Communication, BYOD Devices and classroom uses, and Project Based Learning using devices (NewTech). Meetings will be afterschool.

**TT TUESDAY**

Teacher Tip Tuesdays will meet on the 1<sup>st</sup> and 3<sup>rd</sup> Tuesday of each month. Topics will cover Rubicon Atlas, teacher-student relationships, positive student interactions, parental communication, ESOL strategies, SPED strategies, Common Core strategies, etc. Meetings may be afterschool or during planning periods.

**School Climate Needs Assessment - Student Attendance.**

**J. L. Mann High School Student Attendance Rate 2009-2014**

<b>Year</b>	<b>Attendance Rate</b>
<b>2009-2010</b>	97.1%
<b>2010-2011</b>	93.9%
<b>2011-2012</b>	94.0%
<b>2012-2013</b>	93.9%
<b>2013-2014</b>	NA

Student dropout rates have also changed:

**J. L. Mann High School Student Dropout Rate 2009-2014**

<b>Year</b>	<b>Dropout Rate</b>
<b>2009-2010</b>	3.0%
<b>2010-2011</b>	2.0%
<b>2011-2012</b>	3.4%
<b>2012-2013</b>	2.6%
<b>2013-2014</b>	1.8%

**Student Discipline.** Discipline referrals resulting in ISS or OSS are reflected below.

**J. L. Mann High School ISS Assignments by Ethnicity and Gender 2013-2014**

	Male	Female	Total
<b>Asian</b>	0	0	0
<b>Black</b>	248	106	354
<b>Hispanic</b>	31	14	45
<b>Other</b>	20	6	26
<b>White</b>	102	65	167
<b>Total ISS Assignments</b>			592

**J. L. Mann High School OSS Assignments by Ethnicity and Gender 2012-2013**

	Male	Female	Total
<b>Asian</b>	0	0	0
<b>Black</b>	192	100	292
<b>Hispanic</b>	39	12	51
<b>Other</b>	5	5	10
<b>White</b>	72	34	106
<b>Total OSS Assignments</b>			459

**After School Tutoring with Free Transportation for Students.** To further support increased student achievement and improve school climate J. L. Mann began a structured tutoring program in 2009-2010. Two tutoring locations were established and all teachers were placed on a rotating schedule to tutor students. Tutoring was offered every Tuesday morning and Thursday afternoon. The teachers observed, however, that this was not the best way to offer tutoring. They found that the assigned teacher was not always the best teacher to address the study questions brought by every student and they found that four assigned teachers were often more than was needed for the number of students who came for tutoring. Teachers reported that they tutored more often on their own at times they set with their individual students and that the students who most needed tutoring could not stay outside of classroom because of transportation.

In 2011-2012 Mr. Mayfield procured funding for school buses to take students home an hour after the regular buses left in order to provide time for tutoring for teachers to set up with their own students as their schedules allowed. The program was called Extra Mann Power and all teachers were required to make themselves available at least once a week for tutoring for their own students. Extra Mann Power runs buses every Monday, Tuesday, and Thursday that school is in session. The bus program has been very successful and will continue as long as funding can be procured.

**Surveys.** According to the school report card surveys completed by students, parents, and teachers, the majority are satisfied with J. L. Mann High School. The following table displays their responses for 2011-2012:

**J. L. Mann High School Evaluations by Teachers, Students, and Parents 2013-2014**

	<b>Teachers</b>	<b>Students</b>	<b>Parents</b>
Number of surveys returned	98	210	51
Percent satisfied with learning environment	81.7	68.6	76.4
Percent satisfied with social and physical environment	87.7	79.8	75.0
Percent satisfied with school-home relations	89.7	85.3	57.7

## Action Plan

### SCHOOL RENEWAL PLAN FOR 2013-14 through 2017-18

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**GOAL AREA 1:** Raise the academic challenge and performance of each student.

**PERFORMANCE STATEMENT:** Meet the state and federal accountability objectives for all students and subgroups on ACT each year.

**FIVE YEAR PERFORMANCE GOAL:** Meet or exceed the standard as measured by the ACT.

**ANNUAL OBJECTIVE:** Annually meet or exceed the standard as measured by the ACT.

**DATA SOURCE(S):** ESEA Federal Accountability and SDE School Report Card

Writing	Baseline 2014-15	2015-16	2016-17	2017-18
School Projected	X			
School Actual				
District Projected	X			
District Actual				

\*Baseline data to be established in 2014-15.\*

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**FIVE YEAR PERFORMANCE GOAL:** Meet the annual measurable objective (AMO) of 95% of students tested for all ELA and math tests and subgroups each year from 2014 through 2018.

**ANNUAL OBJECTIVE:** Meet the annual measurable objective (AMO) of 95% of students tested for all ELA and math tests and subgroups annually.

**DATA SOURCE(S):** ESEA Federal Accountability and SDE School Report Card

ELA – School – High	Baseline 2014-15	2015-16	2016-17	2017-18
Projected Performance	95.0	95.0	95.0	95.0
Actual Performance				
All Students				
Male				
Female				
White				
African-American				
Asian/Pacific Islander				
Hispanic				
American Indian/Alaskan				
Disabled				
Limited English Proficient				
Subsidized Meals				

\*Baseline data to be established in 2014-15.\*

ELA – District - HS	Baseline 2014-15	2015-16	2016-17	2017-18
Projected Performance	95.0	95.0	95.0	95.0
Actual Performance				
All Students				
Male				
Female				
White				
African-American				
Asian/Pacific Islander				
Hispanic				
American Indian/Alaskan				
Disabled				
Limited English Proficient				
Subsidized Meals				

\*Baseline data to be established in 2014-15.\*

Math – School - High	Baseline 2014-15	2015-16	2016-17	2017-18

Projected Performance	95.0	95.0	95.0	95.0
Actual Performance				
All Students				
Male				
Female				
White				
African-American				
Asian/Pacific Islander				
Hispanic				
American Indian/Alaskan				
Disabled				
Limited English Proficient				
Subsidized Meals				

\*Baseline data to be established in 2014-15.\*

Math – District - HS	Baseline 2014-15	2015-16	2016-17	2017-18
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Projected Performance	95.0	95.0	95.0	95.0
Actual Performance				
All Students				
Male				
Female				
White				
African-American				
Asian/Pacific Islander				
Hispanic				
American Indian/Alaskan				
Disabled				
Limited English Proficient				
Subsidized Meals				

\*Baseline data to be established in 2014-15.\*

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**PERFORMANCE STATEMENT:** Meet or exceed the state objective(s) for national career readiness certification as measured by WorkKeys.

**FIVE YEAR PERFORMANCE GOAL:** Meet or exceed the state objective(s) for national career readiness certification as measured by WorkKeys.

**ANNUAL OBJECTIVE:** Annually meet or exceed the state objective(s) for national career readiness certification as measured by WorkKeys.

**DATA SOURCE(S):** WorkKeys report produced by ACT

School Name	Baseline 2014-15	2015-16	2016-17	2017-18
School Projected	X			
School Actual				
District Projected	X			
District Actual				

\*Baseline data to be established in 2014-15.\*

SCHOOL NAME J. L. Mann High School

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**FIVE YEAR PERFORMANCE GOAL:** Increase the percentage of students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in English I from 75.9% in 2012 to 85.9% in 2018.

**ANNUAL OBJECTIVE:** Increase by two percentage points annually students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in English I.

**DATA SOURCE(S):** SDE School Report Card

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	77.9	79.9	81.9	83.9	85.9
School Actual	75.9	76.3	82.5				
District Projected (MS and HS)	X	X	77.3	78.3	79.3	80.3	81.3
District Actual (HS only)	71.1	78.4	77.4				

\*Information in the above tables is subject to change. Projected performance and actual performance are dependent upon which state standardized assessment is administered as South Carolina begins full implementation of common core standards in 2013-2014.\*

**EOCEP % ALGEBRA I**

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**FIVE YEAR PERFORMANCE GOAL:** Increase the percentage of students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in Algebra I from 80.0% in 2012 to 90.0% in 2018.

**ANNUAL OBJECTIVE:** Increase by one percentage point annually students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in Algebra I.

**DATA SOURCE(S):** SDE School Report Card

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	82.0	84.0	86.0	88.0	90.0
School Actual	80.0	81.8	85.8				
District Projected (MS and HS)	X	X	84.6	85.6	86.6	87.6	88.6
District Actual (HS only)	78.0	83.2	82.7				

\*Information in the above tables is subject to change. Projected performance and actual performance are dependent upon which state standardized assessment is administered as South Carolina begins full implementation of common core standards in 2013-2014.\*

**EOCEP % BIOLOGY I**

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**PERFORMANCE STATEMENT:** Meet the state and federal accountability objectives for all students and subgroups in science each year.

**FIVE YEAR PERFORMANCE GOAL:** Increase the percentage of students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in Biology I from 80.6% in 2012 to 90.6% in 2018.

**ANNUAL OBJECTIVE:** Increase by two percentage points annually students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in Biology I.

**DATA SOURCE(S):** SDE School Report Card

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	82.6	84.6	86.6	88.6	90.6
School Actual	80.6	89.7	90.7				
District Projected	X	X	81.7	82.7	83.7	84.7	85.7
District Actual	80.7	84.3	84.5				

\*Information in the above tables is subject to change. Projected performance and actual performance are dependent upon which state standardized assessment is administered as South Carolina begins full implementation of common core standards in 2013-2014.\*

**EOCEP % US HIST/CONST I**

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**PERFORMANCE STATEMENT:** Meet the state and federal accountability objectives for all students and subgroups in social studies each year.

**FIVE YEAR PERFORMANCE GOAL:** Increase the percentage of students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in US History and the Constitution from 67.0% in 2012 to 77.0% in 2018.

**ANNUAL OBJECTIVE:** Increase by two percentage points annually students who meet standard (test score of 70 or higher) on the state-mandated End of Course test in US History and the Constitution.

**DATA SOURCE(S):** SDE School Report Card

School Name	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	69.0	71.0	73.0	75.0	77.0
School Actual	67.0	80.8	83.4				
District Projected	X	X	66.6	67.6	68.6	69.6	70.6
District Actual	65.6	73.9	75.3				

\*Information in the above tables is subject to change. Projected performance and actual performance are dependent upon which state standardized assessment is administered as South Carolina begins full implementation of common core standards in 2013-2014.\*

AP % 3+

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**PERFORMANCE STATEMENT:** Increase student performance on state and national assessments, including Advanced Placement (AP) exams, the Scholastic Aptitude Tests (SAT), and the ACT.

**FIVE YEAR PERFORMANCE GOAL:** Increase the percentage of students scoring 3 or above (out of a possible 5) on all AP examinations from 58% in 2011 to 62% by 2018.

**ANNUAL OBJECTIVE:** Increase by two percentage points annually students scoring 3 or above (out of a possible 5) on all AP examinations.

**DATA SOURCE(S):** AP report produced by the College Board

School Name	Baseline 2010-11	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X		54	56	58	60	62
School Actual	58	52	57	60				
District Projected	X	X		57	58	59	60	61
District Actual	56	53	55	54				

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**FIVE YEAR PERFORMANCE GOAL:** Annually increase by two points each, the mean scores on respective subtests and the mean composite score on the SAT.

**ANNUAL OBJECTIVE:** Annually increase the mean score on the SAT Critical Reading section, Math section, and Writing section by two points.

**DATA SOURCE(S):** SAT report produced by The College Board

School	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Critical Reading Projected	X	X	515	517	519	521	523
Critical Reading Actual	513	517	516				
Math Projected	X	X	523	525	527	529	531
Math Actual	521	528	522				
Writing Projected	X	X	504	506	508	510	512
Writing Actual	502	504	493				
Composite Projected	X	X	1539	1541	1543	1545	1547
Composite Actual	1537	1549	1531				

SCHOOL NAME J. L. Mann High School

District	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Critical Reading Projected	X	X	493	495	497	499	501
Critical Reading Actual	491	496	499				
Math Projected	X	X	496	498	500	502	504
Math Actual	494	492	496				
Writing Projected	X	X	472	474	476	478	480
Writing Actual	470	474	472				
Composite Projected	X	X	1461	1467	1473	1479	1485
Composite Actual	1455	1462	1467				

**GRADUATION RATE**

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**FIVE YEAR PERFORMANCE GOAL:** Increase the on-time (4 year cohort) student graduation rate by two percentage points each year, from 75.7% in 2012 to 85.7% in 2018.

**ANNUAL OBJECTIVE:** Increase the on-time student graduation rate by two percentage points annually.

**DATA SOURCE(S):** SDE School Report Card

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	77.7	79.7	81.7	83.7	85.7
School Actual	75.7	80.0	86.2				
District Projected	X	X	73.9	75.4	77.0	78.5	80.0
District Actual	72.4	76.9	81.7				

<b>STRATEGY Activity</b>	<b><u>Timeline</u></b>	<b><u>Person Responsible</u></b>	<b><u>Estimated Cost</u></b>	<b><u>Funding Sources</u></b>	<b>Indicators of Implementation</b>
Introduce a daily SAT word/problem of the day.	Fall 2013	Curriculum Focus Team	\$0		Posted SAT words/problems
Offer outside of class tutoring for all students.	Ongoing	Teachers	\$0		Teacher tutoring schedules
Utilize the AP testing format during the course of study in AP classes.	Ongoing	AP Teachers	\$0		Sample AP tests
Collaborate with other AP teachers in similar subject areas.	Ongoing	AP Teachers	\$0		Common planning logs
Assist students in tracking their own academic progress through advisory.	Ongoing	Teachers, Guidance Focus Team	\$0		Advisory logs
Incorporate study skills, test-taking skills, and organizational skills in the teaching of all classes.	Ongoing	Teachers, Common Planning	\$0		Lesson plans
Increase the level of differentiation in lesson plans.	Ongoing	Teachers, Common Planning	\$0		Lesson plans
Create common exams in EOC courses.	Ongoing	EOC Teachers, Common Planning	\$0		EOC exams
Improve communication regarding upcoming standardized tests.	Ongoing	Administration, Teachers	\$0		Phone blast, newsletters, web site
Offer transportation for after school tutoring.	Ongoing	Administration	\$25,000	Student Council	Bus spreadsheet
Find more ways to incorporate technology into the classroom.	Ongoing	Teachers, CRT	\$0		PD schedule

**PROFESSIONAL DEVELOPMENT**

Student Achievement  Teacher/Administrator Quality  School Climate  Other Priority

**GOAL AREA 2:** Ensure quality personnel in all positions.

**FIVE YEAR PERFORMANCE GOAL:** 90% of all teachers will be certified technology proficient by the 2017-2018 school year

**ANNUAL OBJECTIVE:** Each year the number of proficient teachers will increase ten percent

**DATA SOURCE(S):** Technology Proficiency status as recorded and maintained locally and by the school district

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
Projected	x	x	50.0%	60.0%	70.0%	80.0%	90.0%
Actual	62.8% (59/94)	39.2% (38/97)	67.4% (58/86)				

**NARRATIVE:** The annual goal of our Professional Development Plan is to focus on five aspects of the school:

- STUDENT ACHIEVEMENT & MOTIVATION (SAM): Facilitate training to learn about and implement change in regards to increasing student achievement and motivation in the classroom
- SCHOOL COMMUNITY(SC):
  - Expand faculty and staff horizons in regards to current student population and drive professional growth through accumulated data
  - Focus on teacher and staff wellness, professional, and personal interests
- TECHNOLOGY (TECH)(Also Refresh Goal Objectives):
  - Provide and support the technology necessary to engage students in the learning process
  - Promote technology integration throughout the curriculum to improve instruction, student engagement and achievement
- CONTENT KNOWLEDGE(CK): Initiate and support subject and department-specific professional development opportunities to increase content knowledge and enhance professional growth

Goals are bundled in a way to address multiple areas within a singular professional development (PD) opportunity making more efficient use of our teachers' time and providing connections for staff between focus areas. Goals align with JL Mann's school goals for continuous improvement as well as district goals. The majority of professional development is provided on campus while still offering opportunities for staff to travel outside of the building for conferences and workshops. On campus, PD is split between after-school meetings on Wednesdays (Faculty, Department, Focus Team, and SALT meetings) which always provide opportunities for education and growth, as well as during planning periods. The focus and goals of all PD ultimately go back to the student; growing professionally in order to help each student better learn and grow themselves is the foundation for all organized learning opportunities for staff.

<b>STRATEGY Activity</b>	<b><u>Timeline</u></b>	<b><u>Person Responsible</u></b>	<b><u>Estimated Cost</u></b>	<b><u>Funding Sources</u></b>	<b>Indicators of Implementation</b>
Provide technology-based PD for all staff for professional growth and classroom application	ongoing	CRT Media Specialists	N/A	N/A	Increase use of technology in classrooms and increase number of staff becoming technology proficient
Model technology-based practices in PD workshops and staff presentations	ongoing	CRT Media Specialists Admin	N/A	N/A	Increase use of technology in classrooms
Bimonthly advertisement and sharing of information pertaining to off-site PD opportunities	ongoing	CRT	N/A	N/A	Increase attendance of JL Man Staff at District and other off-site tech-based workshops

**2014-2015 Professional Development Plan**

**GOALS**

- **STUDENT ACHIEVEMENT & MOTIVATION (SAM):** Facilitate training to learn about and implement change in regards to increasing student achievement and motivation in the classroom
- **SCHOOL COMMUNITY(SC):**
  - Expand faculty and staff horizons in regards to current student population and drive professional growth through accumulated data
  - Focus on teacher and staff wellness, professional, and personal interests
  - With a focus on the classroom and the goal to increase student achievement and future outlook, create opportunities to build and strengthen relationships with the community outside of the school, including businesses, nonprofit organizations, and governmental agencies
  - Facilitate training to support teachers in creating positive student-teacher relationships and addressing the issues of respect, motivation, poverty, entitlement, and apathy in the classroom.
- **TECHNOLOGY (TECH):**
  - Provide and support the technology necessary to engage students in the learning process
  - Promote technology integration throughout the curriculum to improve instruction, student engagement and achievement
- **COMMON CORE STATE STANDARDS & CONTENT KNOWLEDGE(CC/CK):** Initiate and support CCSS and subject-specific professional development opportunities to increase content knowledge and enhance professional growth
- **NEW STAFF DEVELOPMENT (NSD):** Implement and continuously support new staff as a professional educator

**PD SCHEDULE HIGHLIGHTS (with Target Goal)**

*Common Planning/Unit Planning (SAM, CC/CK)*

*Community Speakers (SC)*

*Cross-Curriculum Teaching (CC/CK, SAM)*  
*BYOD Technology in the Classroom (TECH, CC/CK)*  
*New Staff Summer Workshop (NSD, SC)*  
*New Staff Monthly Meetings (NSD, SC)*  
*Year 2 Workshops (NSD)*  
*Mann Hunt (SC)*  
*PowerTeacher Set-up & training (TECH, SAM)*  
*Project-Based Learning Training (CC/CK, TECH, SAM, SC)*  
*Promethean Refresher (ActivInspire) (TECH)*  
*Student Motivation Seminar (SAM, SC)*  
*Technology Tip in Coach's Corner (TECH)*  
*Rubicon Curriculum Mapping (SAM, TECH, CC/CK)*  
*Technology Tuesdays (twice a month) (TECH, SAM)*  
*BP Tuesday- cover best practices in classroom management, curriculum mapping, etc. (twice a month) (SAM, CC/CK)*

1<sup>st</sup> Wednesday → Faculty Meetings: PD on a variety of topics as well as a sneak peak preview of the Tech Tuesday's for the month

2<sup>nd</sup> Wednesday → Teacher Leader PD at every Department Meeting focusing on content standards

3<sup>rd</sup> Wednesday → HSTW Focus Team Meetings

\*PLC/ Common Planning Meetings:

- EOC Classes – Once a month with CRT
- Non-EOC Classes - Quarterly with CRT

\*Principal's Roundtable – Once a Quarter

#### PROFESSIONAL DEVELOPMENT PROGRAMS:

##### NEW STAFF SUMMER WORKSHOP

Teachers new to J.L. Mann are invited to a full-day workshop at J.L. Mann prior to the required first-day for all staff to meet and greet their new colleagues, learn the ropes of a new setting, take a school tour, and participate in initial PowerTeacher and IMS training.

##### WE ARE MANN

We Are Mann will include team building activities for the beginning of the school year to introduce new teachers to veteran teachers and build community among the JL Mann Faculty as well as activities for faculty and staff throughout the year. (I.e. Covered dish lunches, mini massages)

##### ADOPT-A-DEPARTMENT

Each month a new department will be "adopted" where the CRT will present more content specific information for that area. The CRT will post interesting happenings in that department on the bulletin board and serve to help the department with curriculum in any way requested for that month.

August: Physical Education  
September: World Languages  
October: Fine Arts  
November: JROTC

December: English  
January: Science  
February: Social Studies  
March: Math

April: Special Education  
May: Business

#### MANN, I'M NEW – (New Teachers)

Meet every month with new teachers at Mann to check-in with how things are going, provide, support, cheer, and professional development; discuss PAS-T goals and performance standards to prepare for formal evaluation

#### Formal Evaluation Cohort – (teachers in the second year undergoing formal evaluation)

Meet every month with 2<sup>nd</sup> year teachers going through PAS-T to support them and highlight PAS-T goals and performance standards.

#### MANN HUNT

This is a secret pal program where all faculty and staff who sign up are assigned another person in the school to surprise once a month and on special occasions with a treat. At the end of the year, pals reveal themselves and celebrate another year together. This activity is meant to build staff morale and connectivity between veteran and new staff.

#### MANN, WHAT'S GOING ON? (Bulletin Board)

Create and maintain bulletin/display board in Teacher's Lounge at Front that showcases the content information or best practices and advertises for/highlight upcoming PD opportunities both at Mann and in the District.

#### TECH TUESDAYS

Technology workshops are held on the 2<sup>nd</sup> and 4<sup>th</sup> Tuesday of each month. Topics will be thematic lasting 2 months each theme. Themes are Promethean Board training, Online Communication, BYOD Devices and classroom uses, and Project Based Learning using devices (NewTech). Meetings will be afterschool.

#### TT TUESDAY

Teacher Tip Tuesdays will meet on the 1<sup>st</sup> and 3<sup>rd</sup> Tuesday of each month. Topics will cover Rubicon Atlas, teacher-student relationships, positive student interactions, parental communication, ESOL strategies, SPED strategies, Common Core strategies, etc. Meetings may be afterschool or during planning periods.

- **Teacher leaders meet on the Monday before Department meetings with the CRT to discuss the professional development for the Department meeting.**

- **Principal's Roundtable occurs once a semester during planning periods. This is a time where Mr. Mayfield is able to relay important information to the teachers and a time where teachers can ask questions.**

**STUDENT ATTENDANCE**

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**GOAL AREA 3:** Provide a school environment supportive of learning.

**FIVE YEAR PERFORMANCE GOAL:** Achieve an annual student attendance rate of 95%.

**ANNUAL OBJECTIVE:** Maintain an annual student attendance rate of 95% or higher.

**DATA SOURCE(S):** SDE School Report Card

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	95.0	95.0	95.0	95.0	95.0
School Actual	94.0	93.9	N/AV				
District Projected	X	X	95.0	95.0	95.0	95.0	95.0
District Actual	95.9	95.6	95.0				

**STUDENT EXPULSION**

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**FIVE YEAR PERFORMANCE GOAL:** Maintain a student expulsion rate below 0.5% of the total school population.

**ANNUAL OBJECTIVE:** Maintain an annual student expulsion rate below 0.5% of the total school population.

**DATA SOURCE(S):** SDE School Report Card

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	Less than 0.5%				
School Actual	1.4%	2.1%	2.0%				
District Projected	X	X	Less than 0.5%				
District Actual	0.5%	0.6%	0.6%				

\*Out-of-school suspensions or expulsions for violent and/or criminal offenses\*

**PARENT SATISFACTION – LEARNING ENV.**

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**FIVE YEAR PERFORMANCE GOAL:** Increase the percent of parents who are satisfied with the learning environment from 76.9% in 2012 to 81.9% by 2018.

**ANNUAL OBJECTIVE:** Beginning in 2012-13, increase by one percentage point annually parents who are satisfied with the learning environment.

**DATA SOURCE(S):** SDE School Report Card Survey results – Question #5

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	77.9	78.9	79.9	80.9	81.9
School Actual	76.9	90.2	76.4				
District Projected	X	X	89.0	89.5	90.0	90.5	91.0
District Actual	88.0*	88.1	88.1				

**STUDENT SATISFACTION – LEARNING ENV.**

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**FIVE YEAR PERFORMANCE GOAL:** Increase the percent of students who are satisfied with the learning environment from 78.0% in 2012 to 83.0% by 2018.

**ANNUAL OBJECTIVE:** Beginning in 2013-14, increase by one percentage point annually students who are satisfied with the learning environment.

**DATA SOURCE(S):** SDE School Report Card Survey results – Question #18

School Name	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	79.0	80.0	81.0	82.0	83.0
School Actual	78.0	73.5	68.6				
District Projected (ES, MS, and HS)	X	X	81.5	82.5	83.5	84.5	85.5
District Actual (HS only)	79.7	80.7	76.5				

**TEACHER SATISFACTION – LEARNING ENV.**

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**FIVE YEAR PERFORMANCE GOAL:** Increase the percent of teachers who are satisfied with the learning environment from 84.6% in 2012 to 89.6% by 2018.

**ANNUAL OBJECTIVE:** Beginning in 2013-14, increase by one percentage point annually teachers who are satisfied with the learning environment.

**DATA SOURCE(S):** SDE School Report Card Survey results – Question #27

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	85.6	86.6	87.6	88.6	89.6
School Actual	84.6	84.6	81.7				
District Projected	X	X	92.5	93.0	93.5	94.0	94.5
District Actual	98.0	92.6	93.5				

**PARENT SATISFACTION – SAFETY**

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**FIVE YEAR PERFORMANCE GOAL:** Increase the percent of parents who indicate that their child feels safe at school from 84.5% in 2012 to 89.5% by 2018.

**ANNUAL OBJECTIVE:** Beginning in 2013-14, increase by one percentage point annually parents who indicate that their child feels safe at school.

**DATA SOURCE(S):** SDE School Report Card Survey results – Question #18

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	85.5	86.5	87.5	88.5	89.5
School Actual	84.5	91.4	80.8				
District Projected	X	X	93.9	94.3	94.7	95.1	95.5
District Actual	93.5	92.8	93.1				

\*SDE has not yet provided GCS with the District’s Parent Survey results for 2011-12. Info is from 2010-11.\*

**STUDENT SATISFACTION – SAFETY**

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**FIVE YEAR PERFORMANCE GOAL:** Increase the percent of students who feel safe at school during the school day from 85.9% in 2012 to 90.9% by 2018.

**ANNUAL OBJECTIVE:** Beginning in 2013-14, increase by one percentage point annually students who feel safe at school during the school day.

**DATA SOURCE(S):** SDE School Report Card Survey results – Question #30

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	86.9	87.9	88.9	89.9	90.9
School Actual	85.9	80.8	87.8				
District Projected	X	X	91.0	91.5	92.0	92.5	93.0
District Actual	90.0	89.6	87.2				

**TEACHER SATISFACTION – SAFETY**

Student Achievement    Teacher/Administrator Quality    School Climate    Other Priority

**FIVE YEAR PERFORMANCE GOAL:** Increase the percent of teachers who feel safe at school during the school day from 95.4% in 2012 to 98.5% by 2018.

**ANNUAL OBJECTIVE:** Beginning in 2013-14, increase by one percentage point annually teachers who feel safe at school during the school day.

**DATA SOURCE(S):** SDE School Report Card Survey results – Question #39

	Baseline 2011-12	Planning Year 2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
School Projected	X	X	96.4	97.4	98.5	98.5	98.5
School Actual	95.4	98.8	93.8				
District Projected	X	X	98.5	98.5	98.5	98.5	98.5
District Actual	98.9	98.3	98.2				

<b>STRATEGY Activity</b>	<b><u>Timeline</u></b>	<b><u>Person Responsible</u></b>	<b><u>Estimated Cost</u></b>	<b><u>Funding Sources</u></b>	<b>Indicators of Implementation</b>
Provide well-defined technical structure through the day, such as ISS, bell schedules, assembly charts, etc.	Ongoing	Administration	\$0		Bell schedules, assembly schedules, etc.
Monitor students by standing in hallways during passing times and attending to teacher duty.	Ongoing	Teachers, Administration	\$0		Adults in all areas during unstructured times
Immediately address improper language and/or gestures, improper student dress, or any other observed infraction.	Ongoing	All staff	\$0		Referrals
Follow up and track teacher recommendations for excessive or repeat offenders.	Ongoing	Administration	\$0		Referrals
Provide opportunities for students to learn how to handle conflict.	Ongoing	Guidance, Advisors	\$0		Advisory plans
Sponsor a student mentoring program.	Ongoing	Teacher Sponsor	\$0		Mentoring schedule
Emphasize the wearing of ID's on campus.	Ongoing	All staff	\$0		Referrals
Maintain an after school detention program.	Ongoing	Administration, Detention Teacher	\$0		Referrals, detention schedule
Use ISS to instruct students in conflict management.	Ongoing	ISS Teacher, Administration	\$0		ISS curriculum
Create clean-up competitions to keep the campus clean.	Ongoing	Administration	\$0		Posting in cafeteria
Offer an alternative way to make up excessive absences.	Ongoing	Administration	\$0		Seat time recovery

## School Report Card

<http://ed.sc.gov/data/report-cards/2014/high/c/h2301013.pdf>

## ESEA Waiver

<http://ed.sc.gov/data/esea/2014/school.cfm?SID=2301013>